

Section 4

Stakeholder Consultation



4. Stakeholder Consultation

4.1 Stakeholder Consultation Overview

Cameco has undertaken a comprehensive stakeholder and local community consultation process as part of the Project's PER. Foremost, this engagement strategy is aligned with Cameco's Five Pillars of Corporate Social Responsibility, which are endorsed on all of Cameco's operations. These pillars are:

- Workforce development: We are committed to train, educate and employ local people. In consultation with local communities, Cameco develops action plans to ensure effective education and training is available to allow local people to make the most of employment opportunities at our operations.
- Business development: We seek to build capacity in local stakeholder communities by assisting them in developing sustainable businesses to provide goods and services to our operations.
- Community investment: We invest in charitable projects that support community development, education and literacy, youth, and health and wellness initiatives.
- Community engagement: We build and sustain strong relationships with local community and government groups through open and direct communication. Cameco focuses on indigenous communication by listening to elders and youth and working to overcome cultural and language barriers.
- Government and regulatory relations: We seek positive, open relationships and partnerships with important stakeholders including governments and regulatory agencies.

4.2 Stakeholder Consultation Objectives

The objectives of undertaking a comprehensive consultation program with key stakeholders for the Project's PER were to:

- Provide an opportunity for stakeholders to participate and contribute in discussions and provide suggestions and advice on the Project, transport proposals and heritage management.
- Provide opportunity for input and feedback through the environmental impact assessment process into the decision process.
- Capture and respond to stakeholder issues and concerns during the development of the Project and the formal reporting phases.
- Provide an opportunity to educate stakeholders on aspects of uranium mining, processing, the final product and transport and radiation.
- Provide an opportunity to inform people about Cameco and the Project, including, for example, Cameco's experience as one of the world's leading uranium miners and one of Canada's leading employers of Aboriginal people.

In developing the stakeholder consultation program, Cameco was conscious that significant work had been completed by BHP Billiton. In discussion with key stakeholders it became obvious that some stakeholders considered they had been adequately consulted and informed, while others, in particular some Aboriginal community and family groups, were keen to hear more from Cameco. Based on this early feedback, Cameco has attempted to undertake a targeted consultation to serve three purposes; firstly, to provide some education and build awareness about uranium mining and related matters (such as radiation, dust, implications for bush tucker and transport, second, to inform stakeholders about the proposed development and to gain feedback on it, and third, to inform people about Cameco, including for example, our experience as one of the world's leading uranium miners and one of Canada's leading employers of Aboriginal people.

4.3 Key Stakeholders

To help identify stakeholders and their issues, BHP Billiton established a Community Reference Group comprising local government and community representatives from Wiluna, Leonora, Menzies, Kalgoorlie-Boulder and Sandstone in June 2009. Stakeholder identification and analysis of issues included the feedback from this group in addition to a variety of other sources, including:

- outcomes of stakeholder meetings conducted from February 2009;
- prevailing stakeholder perceptions identified by quantitative and qualitative research regarding attitudes towards uranium mining;
- desktop research on a number of topics, including community profiles, industry bodies, regional organisations and service providers;
- media analysis;
- advice from industry groups, relevant associations and government bodies;
- liaison with, and advice from, Central Desert Native Title Services (CDNTS), as the native title representative body; and
- discussions and research undertaken for other sections of the ERMP, including social, land use and economic investigations.

Following the acquisition of the Project by Cameco and supported by feedback from early communications with stakeholders about their needs and interests, the stakeholders were grouped into categories, given a rating regarding future needs and importance and consideration was given as to how best to engage each group.

In continuing consultation, priority was given to those groups who have a direct interest in the Project and those who are more likely to be interested in the content of the PER. Cameco recognises that there are other groups that haven't been provided priority at this time, and commits to ongoing consultation during and after the approval process. Refer to Table 4-1.

Table 4-1: Priority for consultation as part of the approval process

Group	Priority	Process
Functional Groups – industry bodies and resource service providers. Local businesses and service providers in the wider catchments of the transport routes (e.g. education, employment, accommodation, health and emergency services).	Low	Consult more widely post approval
Non-Government - Special interest – local, state and national organisations with a special interest in the proposed development, in particular those with environmental, health and anti-nuclear interests, eg, Conservation Council of WA.	Medium	Face to face meetings Open day presentation
State and Federal Government - Key decision making agencies, eg, EPA, DRD, DER, DPaW, DMP, DoE.	High	Related topic presentations, face to face meetings, written correspondence
Local community, including local government, Shire of Wiluna and Shire of Leonora.	High (most local government agencies were represented on the Community Reference Group) and have advised Cameco they are well informed.	Meetings, field days

Group	Priority	Process
Local Aboriginal community members.	High	Meetings, field days, face to face meetings with small groups
Wider local community – residents in the nearby local government areas, such as the shires of Menzies and Sandstone, the City of Kalgoorlie-Boulder, and along the transport route.	Medium	Meetings and presentations
Media – print, radio, television and online media at local, regional, metropolitan and national levels.	Low	Interviews

4.4 Engagement and Communication Mechanisms

Engagement and communications mechanisms will vary depending on the stakeholder. In the first instance, in general, Cameco has met all key stakeholders at least once with a face to face meeting. Where necessary the initial contact has been followed up by more specific meetings and briefings.

In meeting the needs of the local indigenous community and family groups, Cameco has attempted to modify the message, the delivery and the setting to maximise the opportunity for people to engage and understand the scope of the Project and to discuss issues they raise.

Cameco has met with many local indigenous family groups in their communities and homes or other preferred meeting places in Leonora and Wiluna to maximise engagement.

More face to face local meetings are planned once the PER is publically available to provide further opportunity for people to become aware of the impact of the Project and proposed management plans.

A register of stakeholder consultation is included in Appendix C.

4.5 Stakeholders' Perceived Project Issues and Impacts

Regulatory Stakeholders

The concerns of regulatory stakeholders are primarily captured in the ESD (Appendix A1) and are addressed in the PER. A table listing the required work from the ESD and referencing the sections of the PER where the work is addressed is included in Appendix A2.

Local Aboriginal community

Local Aboriginal community members raised concerns across a range of topics, including:

- radiation and the proliferation of nuclear arms with specific reference to Maralinga, Chernobyl and Fukushima;
- radiation and the impact on bush food and the environment;
- protection of heritage places; and
- employment and community and business development opportunities.

Cameco has attempted to address these issues through presentations and discussions in forums arranged by the CDNTS and in meetings with individual family groups. Discussion on the impacts of radiation and the protection of heritage will continue throughout the approval period and the life of the Project.

The desire to maximise the potential employment and community development opportunities that can come from development is also a very high priority for the local community and this will also be a topic for further discussion.

Local Government Authorities

Local Government Authorities have also expressed interest in the Project and any implications for local and regional services and service delivery. The transport of radioactive product from the Project (and the industry generally, given there are several other Projects in the region approved or seeking approval) is a key topic and has been the subject of numerous presentations by Cameco and other companies.

4.6 Ongoing Engagement

Cameco is committed to continuing engagement with stakeholders throughout each phase of the Project to ensure that key issues and relevant impacts and benefits are identified, monitored and appropriately managed. Regular meetings and project briefings with the stakeholder groups listed above will continue.

All interested parties will have a formal opportunity to comment on the PER during the 12 week public review period. During this period, Cameco will continue to meet with local community groups and visit towns along the transport corridor to discuss the proposal.